

From:

(b)(6); (b)(7)(C)

To:

BPAM PMO TASKS (b)(7)(E)

Cc:

(b)(6); (b)(7)(C)

Bcc:

Subject:

FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Date:

Tue Jan 16 2018 10:38:31 EST

Attachments:

FYI – this one is coming.

Please task to (b)(6); (b)(7)(C), she'll work with the owners of the actions to submit.

I'm going to have OFAM remind them that BSIP is USBP, not OFAM.

(b)(6); (b)(7)(C)

Portfolio Management and Analysis Branch

Border Patrol and Air and Marine PMO

Mobile: (b)(6); (b)(7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT

Sent: Tuesday, January 16, 2018 9:50 AM

To:

(b)(6); (b)(7)(C)

Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Importance: High

FYI. This is currently being routed through communications.

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie (b) (6)

Sent: Tuesday, January 16, 2018 9:34 AM

To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

Cc: Davis, Ashley V (b) (6); (b)(6); (b)(7)(C)

Henriquez, Elia (Jeanette) J (b) (6)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning,

We have some follow-up items from last week's meeting with officials from CBP's Office of Facilities & Assets Management. Please provide the following information by Friday, January 26.

(b) (5), (b) (7)(E)

We'd also like to request a meeting with officials from the U.S. Border Patrol to discuss how requirements for border wall prototypes and a future border wall design were developed. (b)(6); (b)(7)(C) suggested that meeting should include (b) (6) (please excuse a misspelling), as he was involved in that process (b) (6), can you help me set up that meeting?

GAO would be available on Thursday, January 25 with a start time between 10:00a.m. - 2:00p.m., or on Monday January 29 with a start time of 9:30 a.m., 1:30 p.m., or 2:00 p.m.

Thanks in advance for your help!

Best,

Leslie

Leslie Sarapu

Senior Analyst, Homeland Security & Justice

U.S. Government Accountability Office

202-512-8571

SarapuL@gao.gov

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

Sent: Friday, January 12, 2018 11:55 AM

To: Sarapu, Leslie

Cc: Davis, Ashley V

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

The 2 additional people that were on the phone were

· (b)(6); (b)(7)(C) Program Accountability Director, CBP-OFAM, (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C) Senior Attorney, CBP-OCC,

(b)(6); (b)(7)(C)

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie (b) (6)

Sent: Friday, January 12, 2018 11:06 AM

To: OFAM AUDIT PROGRAM MANAGEMENT

(b) (7)(E)

(b)(6); (b)(7)(C)

Cc: Davis, Ashley V <DavisAV@gao.gov>

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you for the informative meeting yesterday. Here is the contact information I have for the folks from GAO and the CBP officials in the room. Could you please provide me with contact information for the CBP officials who were on the phone?

Thanks,

Leslie

GAO:

Rebecca Gambler (Director), 202-512-6912, (b) (6)

Jeanette Henriquez (AD), 214-777-5643, (b) (6)

Ashley Davis (AIC), 202-512-3412, (b) (6)

Leslie Sarapu (Analyst), 202-512-8571, (b) (6)

CBP:

(b)(6); (b)(7)(C) Chief of Staff, CBP-OFAM,

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C) Wall Program Manager / Director, Border Patrol & Air and Marine Program
Management Office, CBP-OFAM, (b)(6); (b)(7)(C)

(b)(6); (b)(7)(C), Portfolio Management and Analysis Branch, Border Patrol & Air and Marine Program Management Office, CBP-OFAM. (b)(6); (b)(7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

Sent: Tuesday, January 09, 2018 1:41 PM

To: Sarapu, Leslie; (b)(6); (b)(7)(C)

Cc: Davis, Ashley V

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Logistics

Meeting Address – 1331 Pennsylvania Ave., NW, Suite 755N, Washington, DC

Meeting Floor – 7th (b) (7)(E)

Conference Room – (b) (7)(E)

Conference Line – (b) (7)(E), passcode: (b) (7)(E)

***Leslie, please contact (b)(6); (b)(7)(C) the date of the meeting, once you have arrived to the 7th floor. She will direct you to the conference room.

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie (b) (6)

Sent: Tuesday, January 9, 2018 1:35 PM

To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)

(b)(6); (b)(7)(C)

Cc: Davis, Ashley V (b) (6)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi,

Could you let us know the address where we'll be meeting Thursday?

Thanks so much,

Leslie

From: Sarapu, Leslie
Sent: Thursday, January 04, 2018 3:08 PM
To: 'OFAM AUDIT PROGRAM MANAGEMENT'
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Great, thank you. We'll look forward to the meeting on 1/11 at 12:30 p.m. Could you provide an address for the meeting?

Ashley Davis, the analyst-in-charge of our review, and I will attend in person, and Assistant Director Jeanette Henriquez will join by phone. If you'd like, we can use our teleconference line (to which as many as 20 parties can join): (b) (7)(E) passcode: (b) (7)(E).

We'll send over discussion topics by close of business next Tuesday.

Best, (b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 2:55 PM
To: Sarapu, Leslie
Cc: (b)(6); (b)(7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi Leslie,

Please let us know if the below dates and times work for you and your team.

Btw, (b)(6); (b)(7)(C) are the POCs for the Wall Team in CBP. They are the main POCs to answer your questions.

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: (b)(6); (b)(7)(C)

Sent: Thursday, January 4, 2018 2:51 PM

To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E);

Sarapu, Leslie (b) (6)

Cc: (b)(6); (b)(7)(C) (b) (6)

OFAM Business Operations Program Accountability Executive Support (b) (7)(E)

(b)(6); (b)(7)(C)

Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Folks,

(b)(6); (b)(7)(C) will not be available during the proposed times.

His availability is as follows:

1/11 12:30-1:30

1/12 2:00-5:00

1/19 1:30-5:00

(b)(6); (b)(7)(C)

Portfolio Management and Analysis Branch

Border Patrol and Air and Marine PMO

Mobile: (b)(6); (b)(7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT

Sent: Thursday, January 4, 2018 12:35 PM

To: Sarapu, Leslie (b) (6)

Cc: [REDACTED] (b)(6); (b)(7)(C)
[REDACTED] Davis, Ashley V (b) (6) OFAM Business Operations
Program Accountability Executive Support (b) (7)(E) (b)(6); (b)(7)(C)
[REDACTED] (b)(6); (b)(7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you Leslie. We will add it to the list and get back to you in the event we have questions, or need additional time.

Thanks!

OFAM Audit Program Management

[REDACTED] (b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [REDACTED] (b) (6)
Sent: Thursday, January 4, 2018 12:19 PM
To: OFAM AUDIT PROGRAM MANAGEMENT [REDACTED] (b) (7)(E)
Cc: [REDACTED] (b)(6); (b)(7)(C)
[REDACTED] Davis, Ashley V (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hello again,

Here are the additional documents we'd like to request at this time:

(b) (5), (b) (7)(E)

Please provide these by Friday, January 12 if possible.

Thanks for your help,

Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 11:40 AM
To: Sarapu, Leslie
Cc: (b)(6); (b)(7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

Thank you for your email. We look forward to working with you as well.

We are in the process to address the below items as appropriate, and provide status as soon as possible. As far as the meeting dates, we will get back to you shortly on our availability. Also, we will ensure to provide you the appropriate Audit Liaison for this audit that will be able to answer all of your questions.

One minor thing about your meeting dates suggestions, January 15th is a federal holiday. Are you asking to meet on the 15th?

Thank you!

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie (b) (6)
Sent: Thursday, January 4, 2018 11:23 AM
To: (b)(6); (b)(7)(C); Davis, Ashley V (b) (6)
OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
(b)(6); (b)(7)(C)

Cc: Henriquez, Elia (Jeanette) J (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b)(6); (b)(7)(C)

Thank you so much for the information.

(b)(6); (b)(7)(C) I look forward to working with you.

Best, Leslie

From: (b)(6); (b)(7)(C)
Sent: Thursday, January 04, 2018 11:21 AM
To: Sarapu, Leslie; Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT; (b)(6); (b)(7)(C)
Cc: Henriquez, Elia (Jeanette) J
Subject: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Leslie:

Good morning! (b)(6); (b)(7)(C) can help you with the requests below.

1. OFAM Meeting Request: (b)(6); (b)(7)(C) (OFAM Audit Program Manager (APM)) (b)(6); (b)(7)(C) will work with you to schedule the in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). For either January 11th at 10:00 or Monday, January 15th at 10:00, 11:00, or 1:00
2. Copy of Test and Evaluation Master Plan. Please provide a copy or status update on when it will be made available to GAO (b)(6); (b)(7)(C)
3. Copy of Test Plan for the border wall prototypes. GAO received the attached document outlining the Test Event Gate Review. While this document was very helpful, GAO is looking for the official test plan developed for the prototypes (b)(6); (b)(7)(C)

4. Copy of Wall Prioritization Strategy. At the Entrance Conference, (b)(6); (b)(7)(C) mentioned a Wall Prioritization Strategy, which at that time was in draft form. Please provide a copy or a status update on when it will be made available to GAO. (b)(6); (b)(7)(C) Chief of Staff OFAM and (b)(6); (b)(7)(C) is out as well. (b)(6); (b)(7)(C) will check on this in her absence.

5. A list of contact information for the audit liaisons. I will send to you by tomorrow.

(b)(6); (b)(7)(C), Component Audit Liaison

U.S. Customs and Border Protection

Washington, D.C.

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: Sarapu, Leslie (b)(6)

Sent: Wednesday, January 3, 2018 4:18 PM

To: (b)(6); (b)(7)(C) (b)(6)
(b)(6); (b)(7)(C) OFAM AUDIT PROGRAM MANAGEMENT (b)(7)(E)

Cc: Henriquez, Elia (Jeanette) J (b)(6)

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b)(6); (b)(7)(C)

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:

January 11th at 10:00

Monday, January 15th at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

- In the email below you noted that the Test and Evaluation Master Plan might be available soon; could you provide a status update on that?
- Also, previously we had requested the Test Plan for the border wall prototypes. We received the attached document outlining the Test Event Gate Review. While this document was very helpful, we are looking for the official test plan developed for the prototypes.
- At the Entrance Conference, (b)(6); (b)(7)(C) mentioned a Wall Prioritization Strategy, which at that time was in draft form. Could you provide an update on when that might be made available to GAO?

Thanks for your help,

Leslie

Leslie Sarapu

Senior Analyst, Homeland Security & Justice

U.S. Government Accountability Office

202-512-8571

(b) (6)

From: (b)(6); (b)(7)(C)
Sent: Wednesday, December 06, 2017 8:56 AM
To: Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

(b) (6):

OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once the TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b)(6); (b)(7)(C), Component Audit Liaison

U.S. Customs and Border Protection

Washington, DC

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: Davis, Ashley V (b) (6)

Sent: Tuesday, December 5, 2017 10:45 AM

To: (b)(6); (b)(7)(C)

Cc: Sarapu, Leslie (b) (6) Henriquez, Elia (Jeanette) J (b) (6)

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b)(6); (b)(7)(C)

See below for the update on request 1.

As previously discussed, an initial meeting with the DHS Budget Office, PA&E Division, and CAD. I believe (b)(6); (b)(7)(C) had offered to facilitate this. Per e-mail from (b)(6); (b)(7)(C) I reached out to (b)(6); (b)(7)(C) at the CFO Exec Sec email address yesterday. I haven't heard back yet.

A copy of the Testing and Evaluation Plans for both the (b) (7)(E) prototypes and for the planned construction in RGV. Documents from OFAM included testing plans for the (b) (7)(E) prototypes. (b) (5)

We wanted to clarify our understanding on something we discussed at the entrance. (b) (5)

A copy of the sign-in sheet from the entrance conference

From (b)(6); (b)(7)(C)

Sent: Tuesday, December 05, 2017 8:06 AM

To: Davis, Ashley V

Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

From: Davis, Ashley V
Sent: Tuesday, December 05, 2017 7:49:30 AM
To: OFAM AUDIT PROGRAM MANAGEMENT; (b)(6); (b)(7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thank you!

Best,

(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
(b) (6) Tuesday, December 05, 2017 7:34 AM
To: Davis, Ashley V; (b)(6); (b)(7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good morning (b) (6)

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

OFAM Audit Program Management

(b) (7)(E)

Business Operations Division (BOD)

Office of Facilities & Asset Management (OFAM)

From: Davis, Ashley V (b) (6)
Sent: Tuesday, November 21, 2017 2:02 PM
To: (b)(6); (b)(7)(C)
Cc: Sarapu, Leslie (b) (6); Henriquez, Elia (Jeanette) J (b) (6)
OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
(b)(6); (b)(7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b)(6); (b)(7)(C)

I just spoke with (b)(6); (b)(7)(C) and it sounds like they are moving forward.

Thanks,

(b) (6)

From: (b)(6); (b)(7)(C)
Sent: Tuesday, November 21, 2017 1:43 PM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT;
(b)(6); (b)(7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

(b)(6); (b)(7)(C), Component Audit Liaison

U.S. Customs and Border Protection

Washington, DC

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: (b)(6); (b)(7)(C)
Sent: Thursday, November 16, 2017 4:32 PM
To: 'Davis, Ashley V' (b)(6)
Cc: Sarapu, Leslie (b)(6); Henriquez, Elia (Jeanette) J (b)(6)
OFAM AUDIT PROGRAM MANAGEMENT (b)(7)(E)
(b)(6); (b)(7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

(b)(6)

CBP/OFAM copied on this message wants to know if you can "narrow" the request at all (b)(5)
(b)(6); (b)(7)(C) I think it would be best if you and (b)(6); (b)(7)(C)/OFAM (b)(6); (b)(7)(C)
(b)(6); (b)(7)(C) copied on this message discuss directly – perhaps a quick call? Thanks.

GAO question: (b)(5)

(b)(6); (b)(7)(C), Component Audit Liaison

U.S. Customs and Border Protection

Washington, DC

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: Davis, Ashley V (b)(6)
Sent: Tuesday, November 14, 2017 12:43 PM
To: (b)(6); (b)(7)(C)
Cc: Sarapu, Leslie (b)(6); Henriquez, Elia (Jeanette) J (b)(6)
OFAM AUDIT PROGRAM MANAGEMENT (b)(7)(E)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, (b)(6); (b)(7)(C). We are interested in both projects.

From: (b)(6); (b)(7)(C)
Sent: Tuesday, November 14, 2017 10:28 AM
To: Davis, Ashley V

Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT
Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

(b) (6)

I am seeking clarification on your question: (b) (5)

Thanks

(b)(6); (b)(7)(C) Component Audit Liaison

U.S. Customs and Border Protection

Washington, DC

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: Davis, Ashley V (b) (6)

Sent: Monday, November 13, 2017 9:33 AM

To: (b)(6); (b)(7)(C) (b) (6)

Cc: Sarapu, Leslie (b) (6) Henriquez, Elia (Jeanette) J (b) (6);
(b)(6); (b)(7)(C)

Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b)(6); (b)(7)(C)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,

(b) (6)

From: [REDACTED] (b)(6); (b)(7)(C)
Sent: Monday, November 13, 2017 9:24 AM
To: [REDACTED] (b) (6)
Cc: Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J; WHITE, ROBIN A; HOFFMAN, SHERRI LEE
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

(b) (6)

Thank you. I am in receipt of your questions and will distribute for response. By what date are you seeking the response.

(b)(6); (b)(7)(C), Component Audit Liaison

U.S. Customs and Border Protection

Washington, DC

(b)(6); (b)(7)(C)

(b)(6); (b)(7)(C)

From: Davis, Ashley V [REDACTED] (b) (6)
Sent: Monday, November 13, 2017 9:16 AM
To: [REDACTED] (b)(6); (b)(7)(C)
Cc: Gambler, Rebecca [REDACTED] (b) (6); Sarapu, Leslie [REDACTED] (b) (6); Henriquez, Elia (Jeanette) J [REDACTED] (b) (6)
Subject: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b)(6); (b)(7)(C)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

· As previously discussed, an initial meeting with the DHS Budget Office, PA&E Division, and CAD. I believe [REDACTED] (b)(6); (b)(7)(C) had offered to facilitate this.

· A copy of the Testing and Evaluation Plans for both the (b) (7)(E) prototypes and for the planned construction in RGV.

· We wanted to clarify our understanding on something we discussed at the entrance. (b) (5)



· A copy of the sign-in sheet from the entrance conference

Thanks! Please let me know if you have any questions.

Best,

Ashley

Ashley Vaughan Davis

Senior Analyst, Homeland Security and Justice

U.S. Government Accountability Office

441 G Street, NW

Washington, DC 20548

(202) 512-3412